



BATTERSEA
POWER STATION

POSITIVE ENERGY

THE BENEFITS TO THE COMMUNITY,
ECONOMY AND ENVIRONMENT
FROM THE REGENERATION OF
BATTERSEA POWER STATION

ISSUE 4



INTRODUCTION

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Welcome to the fourth edition of Positive Energy, which highlights the wider economic, social and environmental benefits of the redevelopment of Battersea Power Station. This is the latest edition of a story that we have been telling for the last nine years since the site was acquired by our Malaysian shareholders Sime Darby Property, SP Setia and The Employees Provident Fund. It comes during the most transformational year yet for the project, as we prepare to open the Grade II* listed Power Station's doors to the public next year.

History was made earlier this year when the former coal-fired Power Station welcomed its first residents following the completion of Switch House West, the first major element of the building to complete. The rest of the building will be completing in stages, with residents moving into the Boiler House and Switch House East in the coming months. Our retail and office occupiers have begun fitting out their spaces. One of the biggest achievements for the development to date is the opening of Battersea Power Station's underground station as part of the Northern Line Extension.

2020 brought with it the ultimate challenge, a global pandemic and we had to take the unprecedented step of halting construction work for a short period. Our priority was to keep everyone safe, to support the wider local community through this challenging time and to get construction works back on track as soon as it was safe to do so. Some of the community initiatives that we worked on through this time are set out in the Community chapter of this report.

There are many challenges ahead for Battersea Power Station: that's the nature of a project so complex and large in scope. Climate Change is a worldwide emergency; how this development minimises its impact on the environment and becomes climate resilient is at the top of our agenda.

There are also many opportunities ahead. A huge number of new jobs will come online as the Power Station and Electric Boulevard, a new high street for the local area, open and bring shops, restaurants, unique event and office spaces, parks, a children's playground and a new 164 room hotel to this exciting riverside neighbourhood we are creating. Local, regional and national economies will also receive a boost as Battersea Power Station becomes a fully operational estate.

The economic, social and environmental benefits remain central to this new chapter of Battersea Power Station's story. We, and all the stakeholders with whom we work so closely, can be very proud of the positive impact these benefits are having on the local area and the new cultural destination we are creating for Londoners and visitors from around the world to enjoy.

Simon Murphy

Chief Executive Officer

Battersea Power Station Development Company

On behalf of Battersea Power Station's Shareholders

1

SUSTAINABILITY VISION, POLICY AND FRAMEWORK

PRINCIPLES

i

The Senior Leadership Team is responsible for the ESG Committee, which oversees environmental, social and governance matters across the project.

ii

Environmental and Community Managers across the site meet monthly to provide strategic sustainability direction and share innovations.

iii

Our Sustainability Policy outlines our commitment to addressing sustainability issues.

iv

We have established strategies for environmental management and community engagement across the estate.

v

All the principles are supported by the Battersea Power Station shareholders Sime Darby Property, SP Setia Berhad, the Employees Provident Fund (EPF) and Permodalan Nasional Berhad (PNB).

OUR VISION

Creating a place that embraces our heritage, engages with our present and protects our future

Since 2012 we have been developing our sustainability strategy and measuring our performance on our social and environmental priorities. In 2021 we have started the journey of evolving our sustainability strategy into an even more all encompassing ESG Strategy, covering all Environmental, Social & Governance matters across the project. Our ESG Committee is led by our Senior Leadership Team and chaired by our Chief Development Officer. Every single member of the team has a role to play in embedding sustainability in the design, construction and operation of Battersea Power Station.

Our priorities

To achieve our vision, we are focusing on four interconnected sustainability themes:

- **Economy:** supporting and promoting local businesses and contributing to the growing local, national, and international economy.
- **Environment:** using resources responsibly, minimising our impact on climate change and fulfilling our role as custodians of Battersea Power Station's heritage.
- **Community:** engaging with people about the changes that are happening at Battersea Power Station, investing in local community groups, and building a town centre with facilities that are open to everyone.
- **Jobs and Education:** offering opportunities for people to learn about jobs at Battersea Power Station, creating thousands of jobs and delivering training programmes to ensure that local people are able to benefit from these opportunities.

These key themes have been developed and discussed with many stakeholders involved in the regeneration of Battersea Power Station.

Sustainability Policy and Framework

Our Sustainability Policy sets out our commitments at Battersea Power Station and how we propose to meet these. Our policy is regularly reviewed and updated to align with our progress and new advances, in terms of both technology and sustainable thinking. The Sustainability Framework consists of a series of core strategies for each of our four themes, delivered through a series of commitments and initiatives. Our Sustainability Policy and Framework is relevant to all of our activities and operations for each phase.

Our Governance

Our approach is supported by our shareholders Sime Darby Property, SP Setia Berhad, the Employees Provident Fund (EPF) and Permodalan Nasional Berhad (PNB), our colleagues, our supply chain and from our stakeholders, all of whom we are committed to working with closely in order to achieve our vision.

Through the vision and leadership of our shareholders, a governance structure has been implemented to ensure the framework has the support it needs and is integrated into our way of working.

SUSTAINABILITY FRAMEWORK



2

HIGHLIGHTS




£43 million
of local expenditure annually in the London Borough of Wandsworth



£300 million
contributed towards the construction of the Northern Line extension




£500,000
of estimated social value unlocked by the BPS Community Choir since 2016




1,416 laptops
refurbished and redistributed by Power to Connect

£6.11 billion
in additional tax revenue for the UK Government

36,000 tonnes
of greenhouse gases saved by reusing the Power Station compared to the footprint of new construction



1,293 children
from local schools took part in Battersea Power Station's free schools programme in 2019/20



£5.8 million
invested by the BPS Foundation in supporting local communities

187 Construction Gateway trainees
are now working in construction jobs at BPS



5,889 tyres
diverted from landfill to be used in cradle and batten flooring in Phase 3



10,000 bike parking spaces
available across the operational estate

32% of people
working in Circus West Village live locally either in Wandsworth or Lambeth




3

ECONOMY

FACTS

i

£6.11 billion in additional tax revenue for the UK Government.

ii

The successful regeneration of Battersea Power Station is estimated to create 20,000 jobs.

iii

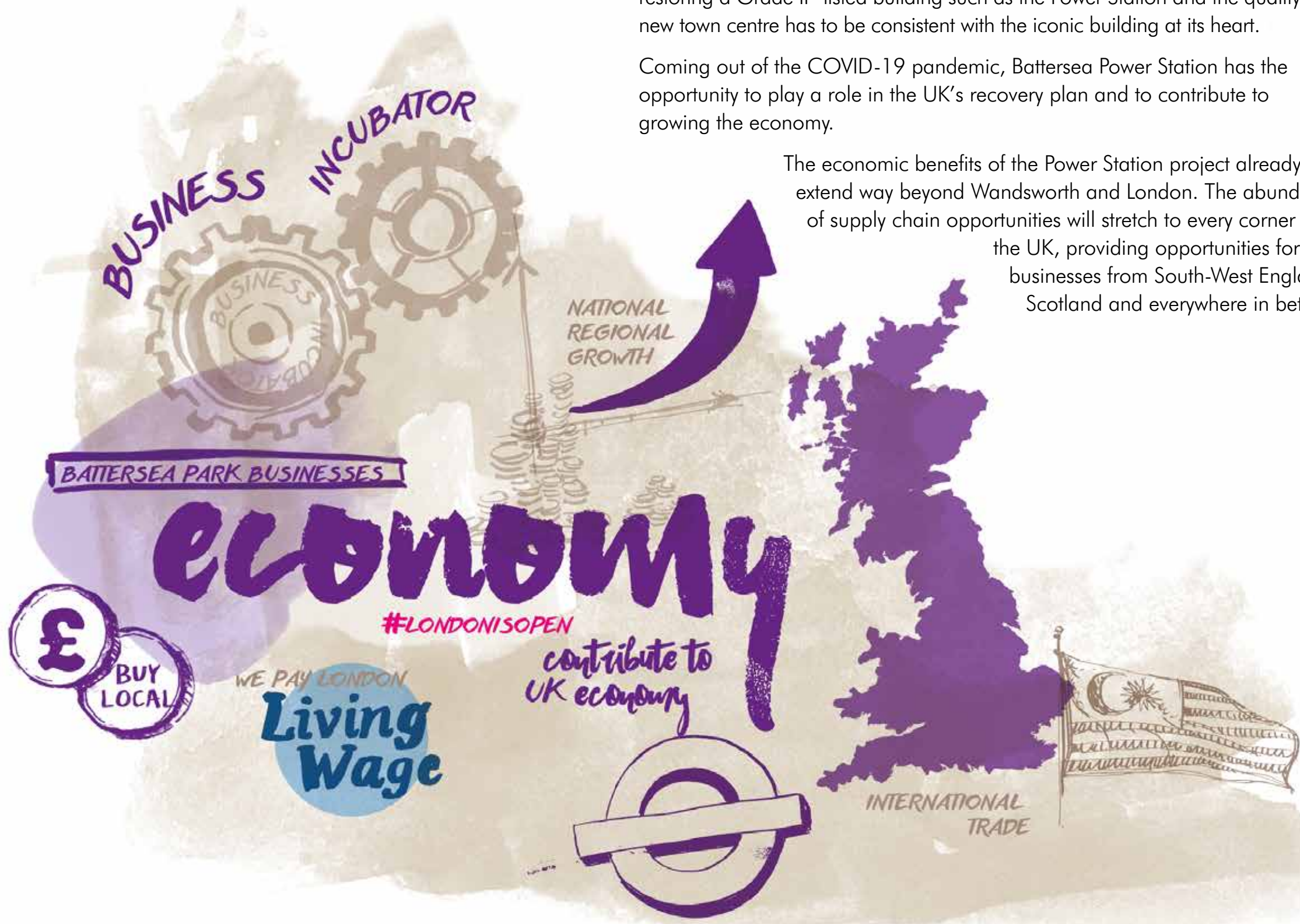
Once completed, the development will increase annual local expenditure in Wandsworth by around £42.9m.

iv

The development is expected to generate an additional £5.8bn in tax revenue for the UK government. For perspective, this is enough to fund over 150 million GP appointments, or pay the salaries of 180,000 NHS nurses for a year.

v

Battersea Power Station has contributed over £300m towards the construction of the Northern Line extension.



The scale of development at Battersea Power Station makes it one of the biggest economic investments in the UK. There are no cheap fixes when it comes to restoring a Grade II* listed building such as the Power Station and the quality of the new town centre has to be consistent with the iconic building at its heart.

Coming out of the COVID-19 pandemic, Battersea Power Station has the opportunity to play a role in the UK's recovery plan and to contribute to growing the economy.

The economic benefits of the Power Station project already extend way beyond Wandsworth and London. The abundance of supply chain opportunities will stretch to every corner of the UK, providing opportunities for businesses from South-West England to Scotland and everywhere in between.



CASE STUDY

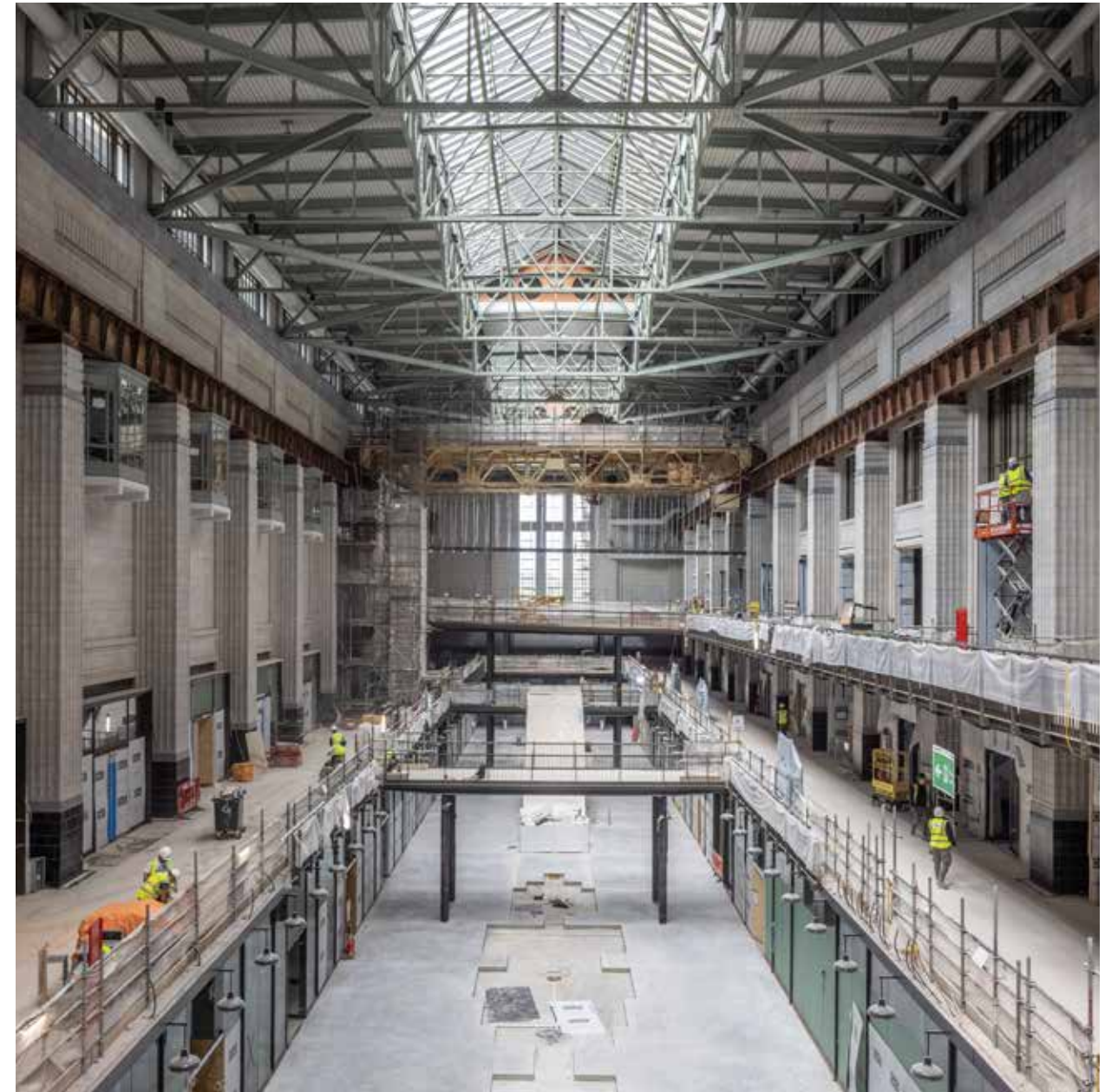
01

INVESTING IN AN ICON

After years of unfulfilled potential, Battersea Power Station was purchased by a consortium of Malaysian investors comprising SP Setia, Sime Darby Property, and the Employers Provident Fund in 2012. Without the ambition of these investors, the economic benefits of Wandsworth's sixth and newest town centre would not be realised. Their investment has unlocked the potential of a site that had sat derelict for more than three decades, setting the development on a course to be much more than a defining feature of the capital's skyline.

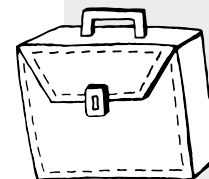
This previously dormant industrial landmark is helping the capital cement its global position as a leading destination for trade and investment.

Battersea Power Station chimney



Turbine Hall A, which will house part of the Power Station's retail experience under construction

THE POWER STATION'S REGENERATION WILL LEAD TO:



The creation of **20,000** new jobs

A tax revenue stream of over **£6.11bn** for the UK
£43m of local expenditure in the London Borough of Wandsworth annually



PRIORITY

National & Regional Economic Benefits



CASE STUDY 02

CONTRIBUTING TO UK PLC

Almost every part of the UK has played a role in the construction of Battersea Power Station. The map showcases the location of just some of our suppliers for Phases 2 and 3, demonstrating the project's economic reach. Whether it's sprinklers from Stourbridge in the West Midlands, or walls from East Londonderry in Northern Ireland, businesses from across the country have benefited from the opportunities arising from the development.



Illustration:
Nick Cox - hello@nickcoxillustration.co.uk

PRIORITY

National & Regional Economic Benefits



CASE STUDY 03

THE NORTHERN LINE EXTENSION

The Northern line extension (NLE) has seen the creation of two new tube stations at Nine Elms and Battersea Power Station which opened in September 2021. This is the first major extension since the Jubilee line in the late 1990s, and

brings Battersea Power Station within 15 minutes of the City and West End.

Battersea Power Station has contributed over £300m to the NLE. This investment will significantly

enhance the area's connectivity, benefiting both commuters, and those working across the new town centre, as well as unlocking the creation of 25,000 new jobs and the delivery of more than 20,000 new homes across Nine Elms and Battersea.



The new Northern line platform at Battersea Power Station

PRIORITY
Local Economic Benefits



CASE STUDY
04

SUPPORT LOCAL

Battersea Power Station has a strong tradition of supporting local businesses. Every new contractor starting on the project is asked to use Wandsworth and Lambeth businesses wherever possible.

Since 2017, Battersea Power Station has spent £32 million in Wandsworth and Lambeth on Phase 2 and £4.9 million across the two boroughs, £1.9 million of which has gone to small and medium sized businesses.

There is more economic development to come as the town centre becomes an operational estate. It is estimated that by 2030 there will be £4.1 billion local expenditure in Wandsworth, up from £2.7 billion in 2012. The addition of the Power Station as the borough's sixth town centre is a key player in these predicted levels of consistent economic growth over the next decade.

LINDNER GROUP

Putney based Lindner, a leading manufacturer and contractor for the building envelope, interior fit-out and insulation industry, began working on Battersea Power Station in 2019. They are now working across both Phase 2 and Phase 3a of the development.

INTEGRATED STYLE

Integrated Style is a local business supplying blinds, curtains, upholstery, and artwork installation set up by Bernadette Kelly. The handing over of new apartments inside Switch House West in Spring 2021, the first major element of the Power Station to complete, has led to further growth opportunities for the company, and Bernadette now uses a team of contractors to undertake fittings.

LET US GROUP

Perry Star, aged 24, is a local Battersea resident whose business, Let Us Group offers a wide range of handyman, waste and property management services. In 2018, he began working with the Estate Management team at Battersea Power Station.

Although running a business is usually about making a profit, for me it is about giving others those opportunities too. Let Us Group works with local young people, giving them opportunities so that they can get paid and gain employment experience.

PERRY STAR, LET US GROUP



Battersea Power Station's economic contribution to the borough of Wandsworth has been enormous. By engaging positively with the Wandsworth Chamber, it has helped strengthen commercial ties across the area and created an abundance of opportunities for businesses. It's clear just how important local suppliers are to the project, and I'd encourage any developer to aspire to what's been achieved here at Battersea Power Station.

STEVE PINTO, WANDSWORTH CHAMBER OF COMMERCE



Megan's at the Power Station

PRIORITY
Local Economic Benefits



CASE STUDY
05

BUSINESSES MAKING WANDSWORTH HOME

Since opening in 2017, over 20 small and medium sized businesses have set up shop in Circus West Village and it is now home to over 1,500 residents. With a great mix of cafes, bars, restaurants, fitness and leisure facilities, a theatre, cinema and annual events programme, this thriving riverside destination welcomes over three million visitors on average each year.

With over 100 shops, bars and restaurants opening in the Power Station, complemented by further retail, office space and a 164 room hotel on Electric Boulevard, there are a large number of businesses about to make this new town centre their home.

The Battersea Power Station team is also supporting businesses with opportunities to grow within this new riverside neighbourhood. The Cinema in The Arches will be opening a much larger multi-screen cinema and private members club in the Power Station itself.

This is just the start, with many more opportunities for commercial occupiers across Phases 3b to 7. When the plans for these future phases come forward, Battersea Power Station will be a truly mixed use destination and a place where businesses can thrive.



The piazza at Circus West Village



Fiume's terrace



Gordon Ramsay's Street Pizza



London's blend of modern contemporary builds and historic iconography is what makes it the greatest city in the world, and Battersea Power Station is an excellent example of this. As London's oldest florist, Moyses Stevens are deeply honoured to have a presence at this exciting new location. Although the last year has been extremely challenging, business has been excellent since we opened in January 2019. Post-covid, we're now looking to continue servicing our excellent customer base at the Power Station and making the most of the opportunities it has to offer.

MOYSES STEVENS FLOWERS



London is an incredible city. From the banks of the Thames, you can see some of London's most famous buildings: The Tower of London, Houses of Parliament and of course the iconic Battersea Power Station. For many years I would travel home to South London, after a late service, crossing the river in the shadows of those huge derelict chimneys, never did I imagine one day I would open a restaurant on such a historic site and become part of such a thriving community.

GORDON RAMSAY



Battersea Power Station is a fantastic place to operate a dental practice like White & Co. The development itself is beautifully maintained and we're honoured to be situated next to so many retailers with exceptionally strong branding. We now have eight staff on site and every confidence in our business's growth prospects. The next year is expected to be an exciting one, with the opening of Phase 2 and the Northern Line Extension set to increase the practice's opportunities further.

WHITE AND CO.

RETAIL AND LEISURE BRANDS SET TO OPEN THEIR DOORS IN BATTERSEA POWER STATION

WATCHES OF SWITZERLAND

SPACE NK APOTHECARY LONDON

Kiehl's SINCE 1851

JO MALONE LONDON

MAC

BXR LONDON

MANGO RALPH LAUREN

BOSS HUGO BOSS

FINLAY

ENVIRONMENT

Climate change is the biggest challenge facing the planet. Battersea Power Station's shareholders are taking action to reduce their impact on the environment, deliver a climate resilient sustainable town centre, whilst committing to Net Zero Carbon targets over the coming years.

The team at Battersea Power Station take their role as custodians of the Grade II* listed building and its heritage incredibly seriously. A huge amount of effort has been put into restoring the Power Station and bringing it back to life for future generations.

Battersea's riverbank location is also home to some remarkable species of birds. The project has a strong record of good husbandry when it comes to the site's resident Schedule 1 species. Achieving biodiversity net gain across the lifetime of the project is central to the plans for a sustainable Battersea Power Station.

FACTS

i

22 Peregrine Falcons have fledged at Battersea Power Station since construction started in 2013.

ii

5,889 tyres diverted from landfill or other waste streams through adoption of cradle and batten flooring.

iii

10,000 cycle parking spaces for residents, employees, and visitors across the development.

iv

More than 904 electric car charging parking bays (29% of total) to be available across the completed development.

v

Over 18 acres of new open space will be created including the 6-acre Power Station Park.



PRIORITY

Climate Change, Energy & Resources



CASE STUDY 01

NET ZERO CARBON

In 2018, Battersea Power Station decided to source all electricity from renewable energy sources. Since January 2020, both construction managers, Mace on Phase 2, and Sir Robert McAlpine on Phase 3a have been Net Zero Carbon on all construction operations associated with Scope 1 and 2 emissions.

If built today, the reused primary structural elements of the Power Station itself, including the concrete substructure, piles and superstructure of steel frame and concrete slabs would equate to a carbon footprint of around 36,000 tonnes of carbon dioxide equivalent (tCO₂e).

This figure does not include the masonry façade and internal masonry elements, which was expected to have a carbon footprint of a similar magnitude.

Even further savings have also been made due to reduced waste disposal requirements, reduced transportation of materials and waste, and a reduction in required construction activities.

While the specific design and material requirements of the alternative design/ building are not known, and therefore a direct comparative footprint cannot be produced, the significant embodied carbon emissions associated with the reused assets demonstrate the level of savings anticipated to have been achieved by retaining so much of the existing building.

Additionally, the reuse of the existing fabric of The Power Station has been put at the forefront of decision making, such as the Turbine Hall A steel trusses that were strengthened

rather than replaced. Collectively, these initiatives demonstrate inclusion of circular economy thinking in the design philosophy, led by architects Wilkinson Eyre.

Redevelopment of the Power Station is a truly mixed-use scheme; allowing people to live, work, shop and visit the other amenities all within walking distance. It is very unusual for a single scheme to have such a self-contained variety of uses.

Building Information Modelling (BIM) has also played an essential role in enabling the efficient planning of services and, where possible, avoiding forming holes in the existing building.

To identify opportunities to reduce carbon, collaboration with the

construction teams was essential. This has led to amendments being made to the permanent design, including the Turbine Hall B ceiling, which originally comprised of 450kg concrete panels. The faces of these panels have been replicated using a suspended Glass Reinforced Gypsum (GRG) panel less than 1/10th of the weight, delivering a combination of installation benefits, alongside a significant reduction in the volume of steel supports for the ceiling.

In terms of the operational estate, BPS is in the process of setting carbon baselines as the estate comes to life, and to subsequently set targets to reduce carbon emissions.

Turbine Hall A steel trusses





CASE STUDY
02

AN OFFICE FOR THE FUTURE



Indicative CGI of the 3b office atrium

The Phase 3b office scheme is targeting BREEAM Outstanding, which is the highest achievable standard and currently only 1% of buildings assessed have achieved this rating. With the design now complete, the team is compiling the evidence base to support each of the credits required to achieve the outstanding rating. This will then be assessed and verified by the BRE.

Alongside this aim to pursue the most sustainable design and responsible construction practices, Phase 3b is designing in accordance with the WELL Standard.

This is an environmental assessment method combining health, wellbeing, and sustainability. The intention is to make sure offices or other building spaces are designed to improve human health and wellbeing. Pre-certification under the most recent standard, WELL V2 is currently being pursued.

As part of the WELL Standard a variety of concepts are explored, including mind, movement, community, and nourishment. The dimensions of the rooms

are designed to promote user wellbeing with the provision of mixed-mode natural ventilation wherever possible. Eco-friendly, natural build-up, photocatalytic and low VOC (volatile organic compound) earth borne clay paint is being used to improve indoor air quality.

With the Phase 3b offices WELL enabled, tenants will be provided with a space that challenges conventional working behaviours by placing wellbeing at the centre of design.

CASE STUDY
03

REDUCE, REUSE, RECYCLE

Battersea Power Station's contractors have embraced the circular economy by doing more with less and with greater efficiency. As availability of resources have become more constrained, contractors have been challenged to be creative with materials they can reduce, reuse or recycle.

The Proplex ClosedLoop Remanufacturing Scheme, developed by Protec International, has been implemented across the development to protect finished works from accidental damage. Once the temporary protection has served its purpose, it is returned to Protec where used sheets are shredded, washed, and granulated before being remanufactured into new post-consumer sheets. Using this scheme has reduced the project's overall environmental impact by saving 87.6 tonnes of carbon emissions or 188 cubic metres of landfill.

Concrete wash out is usually collected in skips with single use plastic skip liners. When the concrete hardens, it sticks to the liners, limiting recyclability. Phase 2 trade contractor, J Coffey, has introduced stronger reusable liners, allowing them to be used at least 10-15 times. The liners are also sprayed before collecting the concrete wash out, resulting in the concrete hardening, but without sticking together and allowing the liners to be re-used. The concrete blocks can be removed from the liners intact, achieving 100% recyclable inert waste.



Protec protection sheets used for the building façade

Circular economy thinking is also being applied in the end-use design. Cradle and batten flooring installed within Phase 3a is made from recycled tyres, diverting 5,889 tyres from landfill or other waste streams. The system has reduced the volume of raw materials to produce the floor's 359,752 cradles.



PRIORITY
Heritage



CASE STUDY
04

TEAM BATTERSEA

More than ninety years after construction of Battersea Power Station began, the nostalgia and passion for the building felt by those who used to work there remains strong. Over 100 people, including former engineers, secretaries, apprentices, mechanics, and their family members have come forward to be a part of the Alumni Project.

Created by a local production company, Chocolate Films, Team Battersea is a short film based on the personal stories and experiences of six former employees at Battersea Power Station. The film features never before seen footage of working life in the iconic London landmark when it was operational.

Team Battersea Alumni have also been involved in designing the Chimney Lift Experience and exhibition, sharing their memories of what it was like living in Battersea and working at the Power Station.



Working at Battersea Power Station has always given me a special feeling, particularly in the days when it was at full load, because everyone has heard of it and they immediately related to you. Returning to the station, my first impressions were how magnificent it looks, particularly the chimneys, which really stand out now. It used to be called ‘The Cathedral of Power’ and it has retained that status.

JIM BARNES
FORMER ASSISTANT SHIFT CHARGE ENGINEER,
BATTERSEA POWER STATION (1967–1969)



Watch the Team Battersea film:
[batterseapowerstation.co.uk/
about/team-battersea](http://batterseapowerstation.co.uk/about/team-battersea)

Battersea Power Station are keen to hear from former workers. If you or someone you know has a memory of the operational Power Station, please email alumni@batterseapowerstation.co.uk, tweet or share a photo on Facebook or Instagram with [#TeamBattersea](https://www.instagram.com/TeamBattersea).



Battersea Power Station Alumni

PRIORITY
Biodiversity



CASE STUDY
05

BIRD LIFE

Battersea Power Station is home to two Schedule 1 species, a pair of Peregrine Falcons and Black Redstarts, with both species breeding alongside each, a unique situation to our development.

The site was one of London's first nesting sites for Peregrine Falcons, and we have been recording and taking care of them under the custodianship of the developers since 2000.

Since construction started in 2012, 22 Peregrine Falcon 'juveniles' have fledged at Battersea Power Station.

Looking ahead to 2022, we will reach another milestone with the Peregrine Falcons as we look to transition them

from their temporary nesting tower within Phase 2 into their bespoke permanent nest box which is being built in the Power Station's north east wash tower. We hope they will continue to successfully breed as the works continue and will remain one of the unique features of the development.

Black Redstarts have also continued their historical occupation of the site with sightings on both Phases 2 and 3. They are hard to spot and their nests are incredibly difficult to find, but their distinctive song can often be heard, especially when perched on the cranes.



Black Redstart (Photograph: David Morrison)



Peregrine Falcons with chicks (Photograph: David Morrison)



CASE STUDY
06

PLANT POWER

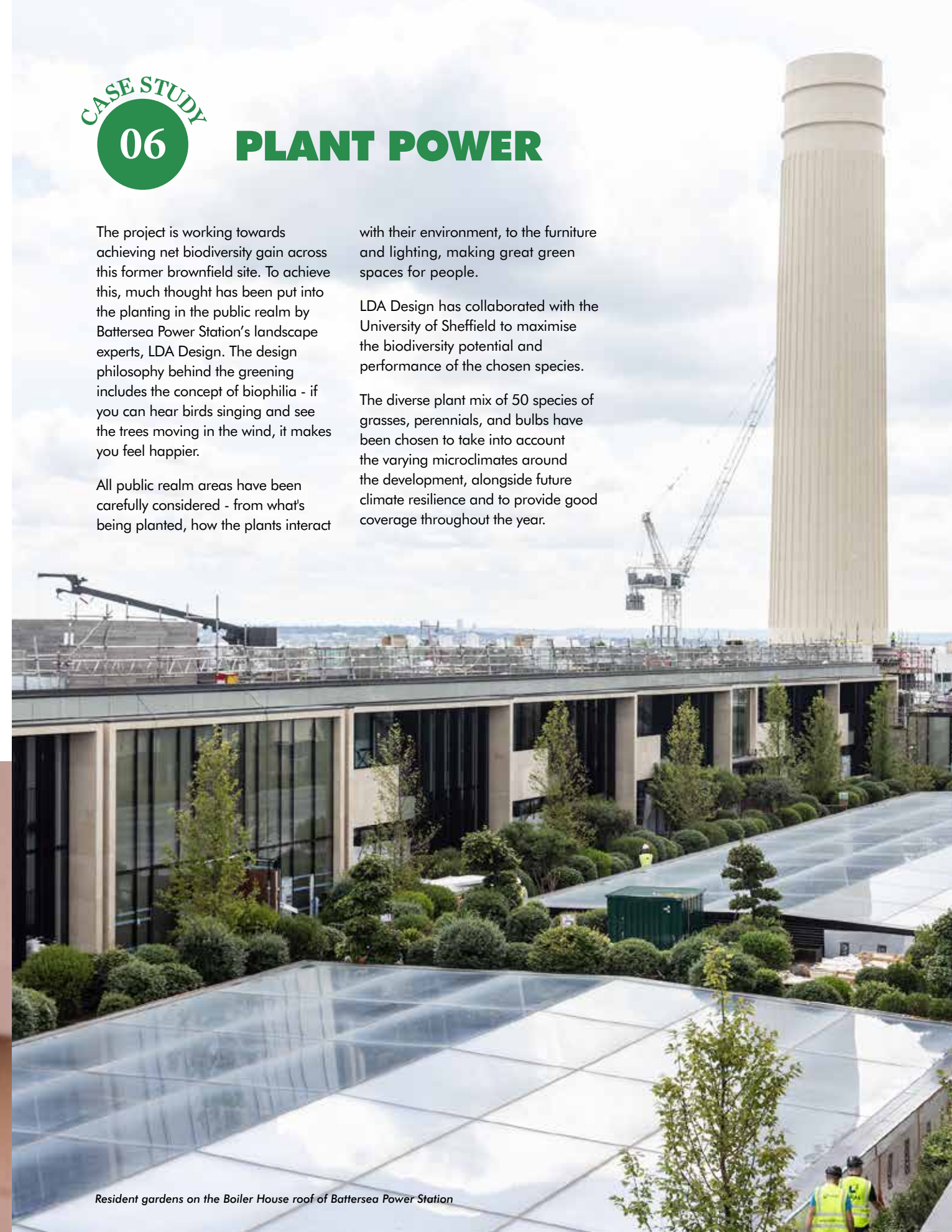
The project is working towards achieving net biodiversity gain across this former brownfield site. To achieve this, much thought has been put into the planting in the public realm by Battersea Power Station's landscape experts, LDA Design. The design philosophy behind the greening includes the concept of biophilia - if you can hear birds singing and see the trees moving in the wind, it makes you feel happier.

All public realm areas have been carefully considered - from what's being planted, how the plants interact

with their environment, to the furniture and lighting, making great green spaces for people.

LDA Design has collaborated with the University of Sheffield to maximise the biodiversity potential and performance of the chosen species.

The diverse plant mix of 50 species of grasses, perennials, and bulbs have been chosen to take into account the varying microclimates around the development, alongside future climate resilience and to provide good coverage throughout the year.



Resident gardens on the Boiler House roof of Battersea Power Station

5

COMMUNITY

After many years of plans on paper, the vision for community at Battersea Power Station is now becoming a reality. Since it opened in 2017, over 1500 residents and three million annual visitors have been making the most of riverside life at Battersea Power Station.

This vision for community doesn't just stop at the entrance. Over many years we've been working with Wandsworth's vibrant voluntary sector, supporting community organisations both financially and in kind, as well as sharing the opportunities at Battersea Power Station with local residents.

Our Communities Team has also developed direct relationships with hundreds of local residents through the BPS Community Forum, the Build Battersea Neighbourhood Group, BPS Community Choir and most recently by setting up Power to Connect.

In the coming years, many more community amenities will open as part of the town centre that millions of people will be able to enjoy. In the meantime, Battersea Power Station will continue to invest in community projects that contribute to the lives of local people, demonstrate community spirit and get everyone excited about what is to come.



Innovation highlight

In 2020 Battersea Power Station worked with Wandsworth Council and local stakeholders to launch Power to Connect, a Community Interest Company set up to tackle digital poverty. This volunteer-led initiative collects, refurbishes and redistributes donated devices to families in the borough who struggled to stay digitally connected during the pandemic.

FACTS

i

Since April 2020, over 1,416 laptops and tablets have been donated to Power to Connect, with 73 Wandsworth schools receiving deliveries to pass onto local families to keep.

ii

Since its formation in 2016, the Battersea Power Station Community Choir activities have unlocked an estimated social value of £500,000.

iii

The 'Give a Book for Christmas' appeal has led to donations of more than 560 books, educational toys, and gift vouchers to local primary schools in Battersea.

iv

The Battersea Power Station Foundation has invested over £5.8m in grants and donations to support local communities.

v

Since 2013 there have been 31 meetings of the Battersea Power Station Community Forum, attended by 655 local stakeholders.



PRIORITY
Community Facilities



CASE STUDY
01

GOOD NEIGHBOURS



Circus West Village resident Flora who set up YourCakes deliveries in lockdown

Residents who moved into the first phase, Circus West Village, in 2017 were Battersea Power Station's pioneers. Most had bought into the concept of living next to a Grade II* listed building and a new neighbourhood. The challenge was making the concept match reality.

Much was done through the design process to ensure Circus West would become the sociable place that

was part of the original vision laid out in The Placebook, working with architects Simpson Haugh. With 865 apartments, Circus West is not a small building but is cleverly designed around multiple cores with intimate lobbies to help residents get to know each other instead of long corridors.

The Power App was launched early on, allowing residents to connect with each other easily online. Residents can

arrange to play football in the park together, sign up to communal activities such as the Circus West Village Book Club or share recommendations of a good local nail bar.

All of this community infrastructure came into its own through the course of the pandemic. A group of residents started up the Battersea branch of YourCakes in April 2020, with more 30 bakers involved every week, delivering over 6,000 portions of cake to key workers.

CASE STUDY
02

15-MINUTE NEIGHBOURHOOD

The new town centre at Battersea Power Station will give Nine Elms residents access to essential urban services on their doorstep. Much thought has been put into creating an ideal balance of retail, office, residential and leisure facilities across the 42 acre site.

From next year onwards a new high street will open, which, along with retail space in the Power Station will host over 100 new shops. The hoarding is creeping back to reveal the new six-acre Power Station Park in front of the Power Station. There will be a 1,400-capacity events venue and a multi-screen cinema opening in the Grade II* listed building itself.

Much thought has been put into creating an ideal balance of retail, residential and leisure facilities across the 42-acre site. The increased density of residents in Nine Elms, alongside over 20,000 new workers across the town centre will allow these businesses and services to flourish.

In years to come, the hope is that Battersea Power Station will be held up as blueprint as to how to nurture a community and shape how it becomes a place that is welcoming for everybody.



CASE STUDY
03

THE TURBINE THEATRE

The Turbine Theatre set up stage under the railway arches in Circus West Village in 2018. The theatre is presented by Bill Kenwright and founded by Artistic Director Paul Taylor-Mills, with the support of Battersea Power Station's shareholders.

Creative energy drives everything the Turbine Theatre does, from festivals of brand-new works, world premieres of new productions and classic stories reimagined for contemporary audiences. Every story is a journey and the Turbine Theatre aims to be just the first stage for every idea, risk and labour of love that is brought to life. It wants to be the spark for the most talented and diverse voices that theatre has to offer.

In 2018 the theatre opened with the award-winning play, *Torch Song*, directed by Drew McOnie and starring Dino Fetscher. Alongside regular shows, the theatre runs an ongoing programme, including annual festival MT Fest, which celebrates new writing talent and daytime Baby Broadway sessions for little ones.

In 2020, with theatres having to close due to the pandemic, The Turbine Theatre took to The Coaling Jetty for open air performances as part of Summer Showtime on The Coaling Jetty. Alongside other shows, the musical *Hair*, directed by Arlene Phillips, sold out and went on to transfer to The London Palladium in the West End.



The Turbine Theatre is passionate about playing a vital role at the heart of the emerging local Battersea community, offering a dynamic public space by day, and a ground-breaking theatre by night.

PAUL TAYLOR-MILLS
ARTISTIC DIRECTOR,
THE TURBINE THEATRE



Torch Song



High Fidelity

CASE STUDY
04

PROSPECT PLAY



CGI of the new playground in Prospect Park

Every good town centre needs a state-of-the-art playground. Much thought has been put into the play space being built in Prospect Park as part of Phase 3a. The design includes different zones related to age group and play-type including a toddler play zone and a series of larger timber 'cocoon' structures for older children.

All of the pieces will work together harmoniously and will form a family of sculptural timber structures that will set apart the playground from many others in the city.





CASE STUDY
05

POWER TO CONNECT

In April 2020, with the national lockdown in place and schools closed, parents across the country were navigating how to keep their children educated and their families stimulated, entertained, and connected. This was even more challenging for families without access to a computer at home.

Power to Connect was set up by BPS and Wandsworth Council as a direct response to the Covid-19 pandemic to raise awareness of digital exclusion and to support local families across the borough struggling to stay digitally connected. Incorporated as an independent Community Interest Company in May 2020, Power to Connect has collected, updated, and delivered laptops, tablets and desktop computers to schools and community organisations in Wandsworth, throughout the Covid-19 pandemic.

Power to Connect was born out of conversations with community leaders and headteachers on the Patmore Estate, just opposite Battersea Power Station. Sarah Collymore, Headteacher of St George's Primary School, was collecting donations of second-hand laptops and the school's IT technician was refurbishing these, so they could be given to families. The team realised this was a scalable solution to an issue faced by thousands of families locally in Wandsworth.

Local residents, businesses across Wandsworth and corporate partners have all donated used laptops, tablets and desktop computers. Power to Connect IT volunteers then clean and wipe the data on the devices before updating them as Google Chromebooks.

Logistics volunteers then clean the devices again, package and box them up ready for delivery by the transport volunteer team. Schools and community organisations receive device deliveries prioritised in line with Wandsworth Council's deprivation data.



Children from West Hill Primary School with their devices



Children from Fircroft Primary School with their devices

SINCE APRIL 2020, WITH THE INCREDIBLE SUPPORT OF OVER 50 VOLUNTEERS:



1324 devices have been donated and turned into Google Chromebooks.

73 Wandsworth schools have received a Power to Connect delivery of devices for local families to keep.



10 community organisations have received devices for local families to keep

In September 2020, Power to Connect was awarded the **Community Impact Award** at the Tech4Good Awards by AbilityNet, sponsored by BT.



DevicesDotNow have watched Power to Connect grow from a small grassroots organisation to a leader in the digital poverty space. Power to Connect has shown that local groups are best placed to respond to local need with local partners.

CHRIS ASHWORTH,
HEAD OF PUBLIC BENEFIT,
NOMINET



Power to Connect's donations, along with others, meant that 97% of our children were able to access and engage in their lessons when learning remotely.

JULIA HAMILTON,
HEAD TEACHER,
SWAFFIELD PRIMARY SCHOOL



I signed up as a Power to Connect volunteer because of the inequality I saw in my local community during the pandemic. I am a transport volunteer, so it is fantastic to know the devices I am delivering are making a difference to children and young people.

GILLIAN BURNS,
HAIR & HEADPIECE DESIGNER
& POWER TO CONNECT
VOLUNTEER

PRIORITY
Community Investment



CASE STUDY
06

FIVE YEARS OF HARMONY

Battersea Power Station Community Choir celebrated its fifth birthday in 2021. The choir now has over 50 active members, with many saying that Thursday choir sessions are a vital part of their weekly routine.

When the national lockdown was introduced in March 2020, the Power Station's choir team knew that it was imperative to do everything possible to keep the choir family together. Without missing a week, the choir transitioned straight onto virtual rehearsals online. Online choir had its constraints, but members really appreciated the opportunity to see each other's faces at an unsettling time, do some stretching

and singing even though everyone was on mute. This has become the choir's regular weekly routine since then.

In May 2020, the choir also welcomed a new member, local Battersea Power Station resident, world-renowned musician and multiple Grammy Award winning artist, Sting. Sting got in touch and suggested there was a song from his musical 'The Last Ship' that the choir might like to sing with him.

Choir members joined their usual online session and were astounded when Sting joined them online. The choir recorded the song with Sting and it was released to the world in July 2020.

It has been an incredible year of virtual choir, bringing many new challenges, but also amazing opportunities. It has been fantastic to see how choir members have supported each other through lockdown, and is testament to the wonderful community they have become over the years.

In September 2021 Battersea Power Station Community Choir burst back into the physical rehearsal room. With social distancing measures in place, the choir is delighted to be back singing together in person and is looking forward to getting back to making people smile with their performances in the coming weeks and months.



Members of BPS Community Choir performing on video with Sting



BPS Community Choir performing

CASE STUDY
07

FUNDING FABULOUS COMMUNITY GROUPS

Battersea Power Station Foundation was established by Battersea Power station's shareholders to support the local community, create new opportunities, improve neighbourhoods and encourage better connections amongst the new and existing communities across Wandsworth and Lambeth.

The Foundation has invested over £5.8m into the local area through 135 grants and is focused on supporting organisations working with local people who can make the biggest difference. Since March 2020, the Foundation has been responding to the Covid-19 crisis by supporting local organisations, so they can be better placed to provide help to some of the most vulnerable residents in the community.



BPS Foundation grantee Waste Not Want Not

RECENT GRANTS INCLUDE:

- £5,000** to the Wandsworth Foodbank
- £4,978** to South West London Law Centres
- £5,000** to Nine Elms Arts Ministry
- £2,500** to Waste Not Want Not
- £1,500** to Rotary Club of Battersea Park
- £2,000** to each of the six local youth charities (FAST, Carney's Community, Elays Network, Caius House, Devas and Providence House)
- £2,785** to Share
- £1,500** to Connaught Opera



PRIORITY
Community Engagement



CASE STUDY
08

LET'S TALK

For well over a decade Battersea Power Station has worked collaboratively with the local community, making it as easy as possible for anyone who wants to talk to the team and ensuring that the views of local people are considered as part of the future plans for the development.

The Battersea Power Station Community Forum is independently chaired by retired local primary school Headteacher, Harry Cowd. The Forum's quarterly meetings include presentations on different aspects of the project from the Battersea Power Station Development Company and detailed questioning from representatives from the local community. Due to the pandemic, these meetings transitioned online in 2020.

Founded in 2003 by Battersea Power Station's previous owners, the membership of the Forum has continued to evolve, with over 180 stakeholders currently invited to attend.

For those living in the direct vicinity of Battersea Power Station, the Build Battersea Neighbourhood Group takes place every other month. These meetings provide residents potentially affected by the works with an update on progress directly from the construction teams.

More recently the team has taken to the road to spread the good news across Wandsworth about what is coming to BPS. Battersea Power Station's Communities Team have attended a wide range of community events in Clapham Junction, Balham, Putney & Roehampton, Tooting and Wandsworth Town to tell people about job opportunities, the future plans for the new town centre, and the benefits it will bring across the borough.



Talking to local people at a BPS Roadshow



BPS Community Forum meeting in The Turbine Theatre

JOBS & EDUCATION

Over 3,000 people come to help build Battersea Power Station every day. Soon six times as many people will be employed in long-term jobs across the town centre.

Construction work at Battersea Power Station has provided a continuous pipeline of opportunities for apprenticeships in the future and this will continue in the years to come.

This pipeline of new jobs also influences our work with children and young people across Wandsworth and Lambeth, raising awareness of the upcoming opportunities. We are conscious that today's children are the future visitors, residents, and workers of the new town centre we are creating. We want to inspire local children with the Power Station project and encourage them to work hard and aspire to do great things.

FACTS

i

1,293 pupils from 32 primary schools took part in free school visits to BPS up to March 2020.

ii

To date Battersea Academy for Skills & Employment has filled 240 job roles.

iii

32% of jobs at Circus West Village are held by local residents.

iv

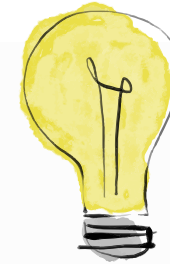
To date 581 local residents have started work in construction at Battersea Power Station.

v

76% of the 800 people who have successfully completed the Construction Skills Fund Construction Gateway training are local Wandsworth and Lambeth residents.

vi

In partnership with its Construction Managers, Battersea Power Station has offered 330 work experience placements to local young people to date.



Innovation highlight

Partnership with construction managers and Wandsworth Council to establish the Construction Gateway project, funded by the Construction Skills Fund. Located within our on-site training centre, providing free training to gain the skills required to start a career in construction. 187 people who have completed the training have gone on to gain jobs at Battersea Power Station.





CASE STUDY
01

ELECTRIC LEARNING

Battersea Power Station offers free school visits to all Wandsworth primary schools to learn about Battersea Power Station’s past, present and future.

The two-hour experiential workshop focuses on Science, Technology, Engineering and Maths (STEM) subjects with children learning how the Power Station produced London’s electricity.

It also showcases the new town centre and highlights the jobs that will be available at Battersea Power Station in years to come. The workshops have received an overwhelmingly positive response with 1,293 pupils from 32 schools taking part up until March 2020.



A school visit to Battersea Power Station

The children were really engaged and did not stop talking about the experience on the bus back to our school. They learnt a lot and had fun at the same time. I felt that they gained a good insight into the history and future of Battersea Power Station and will now be excited to visit it again once the work is complete.

TEACHER, FROM A WANDSWORTH PRIMARY SCHOOL

CASE STUDY
02

EXPERIENCING WORK ONLINE

Good quality work experience placements have the potential to shape the lives and aspirations of young people. In recent years Battersea Power Station’s work experience programme has been focused on inspiring the next generation to consider a career in engineering and construction.

However, the lockdown restrictions in 2020 meant that the usual stream of young people coming to site for placements had to stop and the team started to plan how work experience could be delivered virtually.

Working with Wandsworth Business & Education Succeeding Together (BEST) and construction managers Mace and Sir Robert McAlpine, the programme



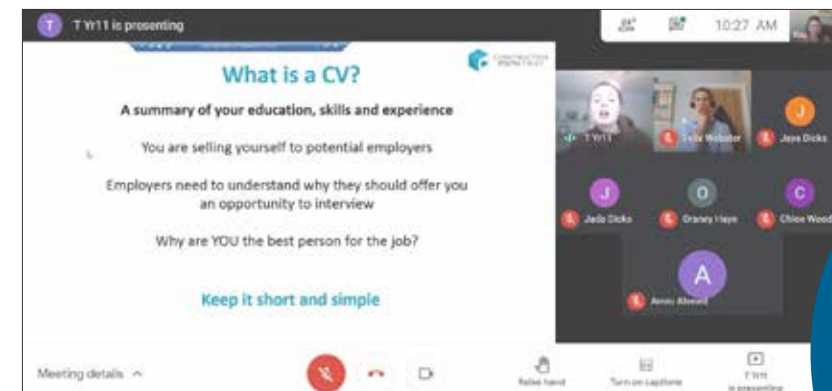
Battersea Power Station colleagues talk about their careers to students online

now consists of three two-hour virtual sessions over the course of three weeks. The sessions introduce students to the work taking place across the development and looks at the range of career options and different pathways into construction.

Whilst nothing can replace being on the construction site itself, these sessions allow students to connect with professionals and encourages them to think about whether a career in engineering and construction is for them.

“These sessions were helpful in getting our students to think about careers within construction and the wide variety of roles within this field. Two students have gone on to apply for courses and traineeships within the industry.”

ANTHEA VASSELL, PASTORAL PUPIL SUPPORT MANAGER, FRANCIS BARBER PUPIL REFERRAL UNIT.



Supporting students with their CVs

In partnership with its Construction Managers, Battersea Power Station has offered 330 work experience placements to local young people to date.

PRIORITY
Jobs & Apprenticeships



CASE STUDY
03

LOCAL FIRST

At Battersea Power Station we want to make sure that as many jobs as possible go to local people and are committed to filling at least 20% of the long-term vacancies with local residents. To achieve this goal Battersea Power Station shareholders'

established Battersea Academy for Skills & Employment (BASE).

In partnership with Wandsworth Work Match, BASE works to prioritise job opportunities for local people and maintains a talent pool of work-ready candidates to support

commercial tenants and service contractors across the development. Businesses located at Battersea Power Station notify BASE and Work Match about their staffing requirements, who source, screen and match local candidates to suitable roles.

Lee Maskell, A member of Battersea Power Station's concierge team

NEW OPPORTUNITIES AT CIRCUS WEST VILLAGE

SANDRA FABISZEWSKA,
VIRTUAL REALITY MASTER, DNA VR

One of our newest commercial occupiers DNA VR advertised through BASE for a Virtual Reality Master. Local resident Sandra had enjoyed running games in her previous job and applied for and secured the position.



During the pandemic I haven't had a chance to do much and this role has given me a new purpose in my life. I also have met new friends.

ANNA MUCKLE,
DENTAL NURSE, WHITE & CO.

Local resident Anna previously worked as an Admin Manager in the Urgent Care department in a hospital, but was looking for a new challenge. She was contacted by Work Match after responding to the advert on BASE's website.



Working at Battersea Power Station has made a very positive change in my home life and for my two children. Everything has worked really well in terms of location and the job role.

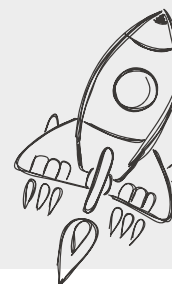
FELIX JUNIOR,
CLEANING OPERATIVE

Felix was looking for a new challenge, so attended a BASE presentation on the various opportunities available at Battersea Power Station. Subsequently, he was interviewed by the Circus West Village cleaning contractor and started work not long before the first lockdown. Felix was proud of the part he played in keeping residents safe by cleaning communal areas.



Since working at Battersea Power Station my life has changed. I now have financial stability and am happier.

ACHIEVEMENTS SINCE BASE HAS OPENED INCLUDE:

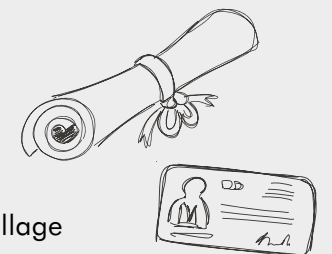


240 jobs filled

307 local residents on the BASE Talent Pool

323 public-facing staff have been through Service Excellence training

32% local residents employed at Circus West Village





CASE STUDY
04

GET SET, CONSTRUCT

Apprenticeships are an exciting option for anyone working out their next career steps – being able to combine hands on training with the chance to put skills into practice. Apprenticeships are the number one entry route into the construction industry. At Battersea Power Station, the scale of construction has meant that there has been a constant pipeline of apprenticeship opportunities for local people since 2014.

STEPHANIE BRYANT,
APPRENTICE
DOCUMENT CONTROLLER

Before coming to Battersea Power Station, Stephanie had worked outside construction in the customer service and hospitality sectors. Stephanie was successful in securing a role as an Apprentice Document Controller on Phase 2. Unfortunately, when lockdown started Stephanie was made redundant. However, as soon as the site was back up and running, the BPS Employment Team successfully put Stephanie forward for a Document Controller role with Stortford Interiors on Phase 3, where she was able to complete her apprenticeship.



Joining the construction teams at Battersea Power Station as an apprentice comes with its own challenges. The vast scale of the construction site, alongside over 3,000 colleagues can be daunting at the best of times.

To ensure that apprentices are supported on site, an Apprenticeship Network was created. The network is for site labourers looking to develop their

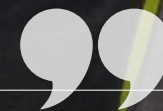
career into an apprenticeship and for apprentices working towards their qualification. The network is led by the apprentices themselves.

To date, 157 local residents have completed construction apprenticeships at Battersea Power Station.

YIGGON YIGGON,
FORMWORK APPRENTICE

Before coming to Battersea Power Station, Yiggon was working part time as a cleaner in a gym. His work as a volunteer youth worker got Yiggon thinking about the real-life practical skills he lacked, and this is when he began to look for apprenticeship opportunities.

Yiggon was interviewed and enrolled on to a formwork apprenticeship on Phase 3. Due to the Covid-19 pandemic he was made redundant, but not for long. His previous hard work resulted in him being able to move into a new role with another contractor, J Coffey. Yiggon has now been able to complete his apprenticeship.



At first I was overwhelmed as this was my first real foray into the actual construction industry and the project as a whole is huge. However, help is always available, and I realised it takes many people doing their jobs correctly to keep everything and everyone going. So I focused on my job, which was to learn about formwork.



CASE STUDY
05

GROWING INTO GOOD WORK OPPORTUNITIES

In 2019, Battersea Power Station and Wandsworth Council partnered with construction managers Mace, Sir Robert McAlpine, and Taylor Wimpey to successfully bid to the Construction Industry Training Board (CITB) and Department for Education (DfE) for the Construction Skills Fund (CSF). An initial amount of £500,000 was awarded in 2019/20, with a second round of funding secured for 2020/21.

As a result, the CSF Construction Gateway Training Project at Battersea Power Station was launched providing opportunities for people new to the construction industry to gain training and employment. As well as Construction Skills Certification Scheme (CSCS) training, which is a requirement of working on a construction site, the project offers a variety of courses such as IPAF, PASMA, SSSTS, Traffic Marshall, COTS (scaffolding) and hoist operator training.

One of the most successful elements of the project is the Contractor Day. Trainees meet Battersea Power Station contractors and hear about the project and the jobs that are available. The contractors then interview trainees for any roles they are recruiting for. Successful candidates are enrolled on the relevant training course as well as a CSCS course.

Lockdown presented new challenges as all training had stopped and both the Battersea Power Station and other CSCS training centres were closed. The team quickly found new ways of working including registering candidates remotely and carrying out training virtually. The Contractor Day also moved online.

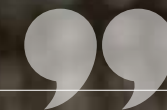
CSF CONSTRUCTION GATEWAY TRAINING PROJECT IN NUMBERS

- 820** people successfully completed training and were ready for work
- 76%** are local Wandsworth and Lambeth residents
- 373** of these trainees have already taken on new roles in the construction industry
- 50%** of these are working at Battersea Power Station



MOHAMED ASENAY
SCAFFOLD LABOURER, BENCHMARK

Mohamed heard about the Construction Gateway when he attended Battersea Power Station's job fair at the local mosque in Nine Elms. He signed up, obtained his CSCS Green Card and is working as a scaffolding labourer on Phase 2. He has continued his training and taken Fire Marshall and scaffolding courses.



I now have a steady income and I'm more financially secure. I understand the options I have for a career within the construction industry and I want to develop my skills and gain more qualifications.



Battersea Power Station is one of Britain's most iconic buildings, so it's fantastic that the partnership between Wandsworth Council, Mace, Sir Robert McAlpine and CITB's Construction Skills Fund is contributing to this stunning redevelopment. It is clear that Construction Gateway is attracting new recruits from every background and from other industries, drawn to a sector where hard work is rewarded, there are so many opportunities to progress, and in which a diverse workforce comes together to build something new.

STEVE RADLEY, DIRECTOR OF POLICY, CITB





CASE STUDY
06

WOMEN BUILDING BATTERSEA

We have many women working on site at Battersea Power Station across a wide variety of roles, demonstrating how construction can be a great career opportunity for women.

To support women working on the project, the Phase 3 construction team have set up a Women's Network for local women recruited onto site. The meetings are an opportunity to bring everyone together to get to know each other and discuss a wide range of issues and themes.

MARISIA ANDERSON,
CIVIL ENGINEERING APPRENTICE,
MACE GROUP

Marisia was studying engineering and core maths at South Bank Engineering University Technical College. Following some work experience and a presentation by construction manager Mace, she decided she wanted to pursue an apprenticeship in civil engineering.

Since working at Battersea, Marisia says she has become more independent and responsible. She is looking forward to seeking chartership, following completion of her apprenticeship and graduating from London South Bank University.

I am lucky having Battersea Power Station as my first project, because there is so much going on and I have exposure to so many different areas in construction.



RENNI JAMES,
PROJECT MANAGEMENT APPRENTICE, MACE GROUP



Renni's school in Wandsworth encouraged her to sign up for a three-day workshop with the Construction Youth Trust at Battersea Power Station. Throughout the workshop she had mock interviews and worked on assignments. She performed so well that she was invited back for a week of work experience.

Renni knew from her work experience at Battersea Power Station she wanted to go into project management and a career in construction. Through her own research, she found Mace Group offered an apprenticeship degree in project management and applied for the role.

Since starting my apprenticeship with Mace, I feel like I have grown up a lot. I have responsibility in my work, and I wake up every day excited to go to work and learn new things. I have learned a lot about construction and that there are a lot of women in the industry.

JULIE BURTON,
DOCUMENT CONTROLLER,
SIR ROBERT MCALPINE

After a career break to have children, Julie worked for Carillion on the construction of Circus West Village as a document controller and then went on to be a Aftercare Manager for Battersea Power Station. When this came to an end, Julie had an interview with Sir Robert McAlpine and is now working on Phase 3 in administration and communications.



The opportunity to work on such an iconic site has been amazing. It has opened a lot of doors for me and through hard work and determination, I shall continue to progress. It is a great benefit being able to stay working close to home.

EVA SADLIER,
QUANTITY SURVEYOR,
SIR ROBERT MCALPINE

Eva started working at Battersea Power Station on the construction of Circus West Village as a community manager following a referral from Work Match. Whilst working she completed a remote learning construction management degree and was keen to remain at Battersea Power Station.

She was successful in obtaining a new role as an Assistant Quantity Surveyor with Sir Robert McAlpine on Phase 3, who funded her MSc in Quantity Surveying, as part of the role.



It has been challenging, stimulating and rewarding. There's never a dull moment!

7

THE PLACEMAKERS

The project is driven by backing from Malaysia's most well respected and successful property development and investment businesses, Sime Darby Property, SP Setia Berhad, the Employees Provident Fund (EPF) and Permodalan Nasional Berhad (PNB).



SIME DARBY PROPERTY

Sime Darby Property is Malaysia's largest property developer in terms of land bank with 19,997 acres of remaining developable land. On the back of a successful 45-year track record of developing sustainable communities, Sime Darby Property has to date built 23 active townships/developments with a global reach that encompasses assets and operations across the Asia Pacific region and the United Kingdom.

Sime Darby Property is a multiple award-winning property group with numerous local and international accolades. It is the first Malaysian property developer to be awarded the International FIABCI Prix d'Excellence Awards twice.



SP SETIA BERHAD

Since its incorporation in 1974, SP Setia has been a household name in Malaysia's property development industry. The group is recognised as Malaysia's leading listed real estate company with a portfolio that encompasses new towns, eco sanctuaries, luxury enclaves, high-rise residences as well as integrated commercial and retail developments.

In 2018, SP Setia was ranked No.1 in The Edge Malaysia Top Property Developers Awards for a record breaking 11th time, the only developer to have achieved this feat since the inception of the awards. SP Setia is also the only Malaysian developer to be recognised five times by the International Real Estate Federation (FIABCI) for three Best Master Plan Developments, one Best Residential (Low-Rise) Development, a Best Purpose-Built / Specialised Project award and in 2016, gold award for the Sustainable Development category.

The Group's strength lies in its prowess in creating meaningful environments based on its development philosophy of Live Learn Work Play. Having built a solid base in Malaysia, SP Setia began spreading its wings overseas and is now in Vietnam, Australia, Singapore, China, the United Kingdom and Japan.



THE EMPLOYEES PROVIDENT FUND

Established in 1951, the Employees Provident Fund (EPF) is Malaysia's premier retirement savings fund serving more than 13 million members and is ranked among the largest sovereign pension funds in the world. The EPF provides retirement benefits for members through management of their savings in an efficient and reliable manner.

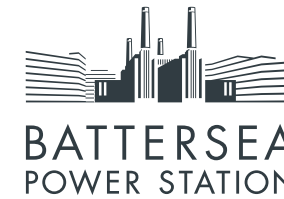
Members' contributions are invested in a number of approved financial instruments to generate income. They include Malaysian Government Securities, Money Market Instruments, Loans and Bonds, Equities, and Real Estate and Infrastructure. The EPF is also directly involved in financing national infrastructure projects to provide facilities and amenities to the public such as highways and airports.



PERMODALAN NASIONAL BERHAD (PNB)

Permodalan Nasional Berhad (PNB) was established in 1978 as one of the instruments of the New Economic Policy (NEP). Through its various unit trust funds, PNB has enabled the sharing of corporate wealth with all Malaysians by delivering consistent, competitive returns over the years to its unit holders.

Over the last four decades, PNB has grown to become one of Malaysia's largest fund management companies with an investment portfolio which covers strategic investments in leading Malaysian corporates, global equity, private investments, and real estate, including majority stakes in leading Malaysian developers, SP Setia Berhad and Sime Darby Property Berhad, which jointly own 80% equity in the wider Battersea Power Station development.



DEVELOPMENT MANAGER

The development is being managed by UK-based Battersea Power Station Development Company.

The team of leading professionals at Battersea Power Station bring a huge amount of knowledge to the scheme, together with experience of delivering large-scale developments both in London and around the world.

The creation of a multi-functional, mixed use destination that will become an exemplar project in London is the key objective.

This unique UK/ Malaysian partnership brings with it the financial strength, expertise, and commitment necessary to deliver what is one of London's most important and iconic projects that will set new standards for development in the capital.

With the backing of Central Government, the London Borough of Wandsworth, Historic England and the local community, the outlook for Battersea Power Station has never looked better.






8

CONTACT

To help us continue to improve we welcome your feedback.

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